DSO Entity

Agenda – General Assembly #8, 20 March 2024, 14h00 – 16h00 (CET)

- Welcome & introduction, establishing agenda and quorum
 - + TEST VOTING
- 2. Antitrust statement + Rules of Engagement
- Approval of the Meeting Minutes General Assembly #7 (12 December 2023)
- 4. Update on work programme and Expert Groups (EG)

Review on workstreams and implementation of Annual Plan 2023 (summary presentation to illustrate 5.3) and **preview** for 2024

- 5. Governance
 - 5.1 Admission of new members and acknowledgement for resignation of members to the EU DSO Entity
 - 5.2 Approval of the **Annual Accounts 2023** (incl. discharge of Board and management) *)
 - 5.3 Adoption of the **Annual Plan 2024 **)**

- 6. Any other business
- 7. Closing of the meeting

- *) Attached separately: **Balance sheet and Profit & Loss Account,** confirmation letter by VMW Accountants
- **) Attached separately: **Annual Plan 2024,** full version

2. Antitrust statement

Participants shall not discuss any competitively sensitive information at the meetings

Participants shall not discuss nor exchange competitively sensitive information regarding limiting production capacity or output.

Participants shall not discuss nor exchange issues regarding allocating customers or geographic areas.

Participants shall not discuss nor exchange competitively sensitive information regarding boycotting third parties or discriminating against or excluding other competitors, suppliers or customers.

2. Rules of Engagement in Zoom (and test voting)



✓ Use the <u>Q&A</u> icon:

- To type in your questions on agenda items
- Questions will be answered at the end of each agenda point

✓ Use <u>chat</u> function:

- For any technical issues
- To interact with other attendees
- → Mail to tommaso.carbone@eudsoentity.eu for urgent issues



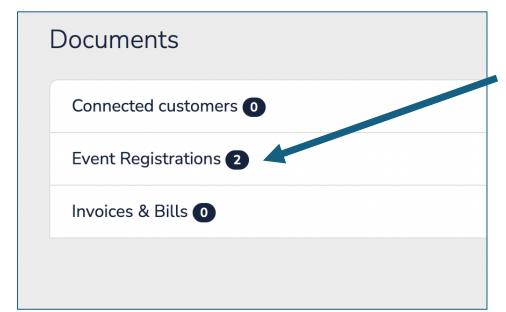
USER Guide – member portal and voting system

1. Please login into your account via the following link: member.eudsoentity.eu

2. Click on MY ACCOUNT

3. Go to **EVENT REGISTRATIONS**







4. **Select** the first event

Event	Created On	Proxies received	Representing	Contact
DSO Entity: General Assembl	2023-12-05	0	0	Lima Azhieva
DSO Entity: General Assembl	2023-03-07	0	0	Lima Azhieva
DSO Entity: General Assembl	2022-11-21	0	0	Lima Azhieva

5. Scroll down and you will see the voting section





3. Minutes of meeting, 12 December 2023 (for approval)

Minutes General Assembly #7

of the EU DSO Entity AISBL

Held on 12 December 2023, 11:00 – 12:15 (CET) by video <u>conference</u>



4. Update on work programme and Expert groups, including

 General review Annual Plan 2023 and preview Annual plan 2024

Update on integration of gas and H2 DSOs

 Update on finalisation of NC Demand Response



Looking back to 2023: Short overview of accomplished tasks in the three pillars

	Pillar 1 – Network Codes and Guidelines	Progress					
	6 Expert Groups & Task Forces in full operation, involving 160+ experts (!) and supported by the Board, SAG and CEG						
• All relevant tasks related to NC and related consultations were delivered (NC Demand Response's 1st draft for							
	consultation, participation in amending Grid Connection NCs, the start of the work on TCMs for NC Cybersecurity)						
New assignments were also fulfilled (e.g., Joint Task Force on digital twin & SGIs with ENTSO-E)							
•	Intensified interaction with key stakeholders (DG ENER, ACER, CEER and ENTSO-E, other energy partners) leading to						

		Pillar 2 – DSO–TSO Cooperation	Progress
\ m		Joint TSO-DSO work programme 2023 up and running	
	•	Joint adaptation & cooperation on additional tasks not foreseen initially (e.g. setup of Joint Working Group on data	
		reference models)	
	•	3 DSO-TSO Board Committee's meetings — incl. live meetings	
	•	Frequent DSO-TSO exchanges between Presidents, Board, Secretariat and members	

more request for inputs (e.g. EU Grid Forum, Florence/Copenhagen/Dublin Forums, SEEG membership)

	Pillar 3 – Knowledge Sharing	Progress
	Knowledge Sharing Strategy 2023 implementation in parallel to EU developments	
•	Several interventions in panels and conferences to share DSO perspective	
•	Achievement of the different KS deliverable in EG/TFs	

Looking back to 2023: Grid Momentum & turning point for sharing knowledge; grids are on top of the agenda!



Delivery of 1st
Knowledge Sharing Strategy

- Ask Me Anything Webinar series
- Year of Skills Factsheet
- Events and webinars



New **partnerships &** signatures of initiatives

- Declaration on enhanced consumer protection
- Pact of Engagement (GAP)
- MoU with ENCS



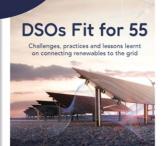
Partner of High-Level
Grid Forum



Grid Connection Paper & 1st Annual Event

Grid momentum





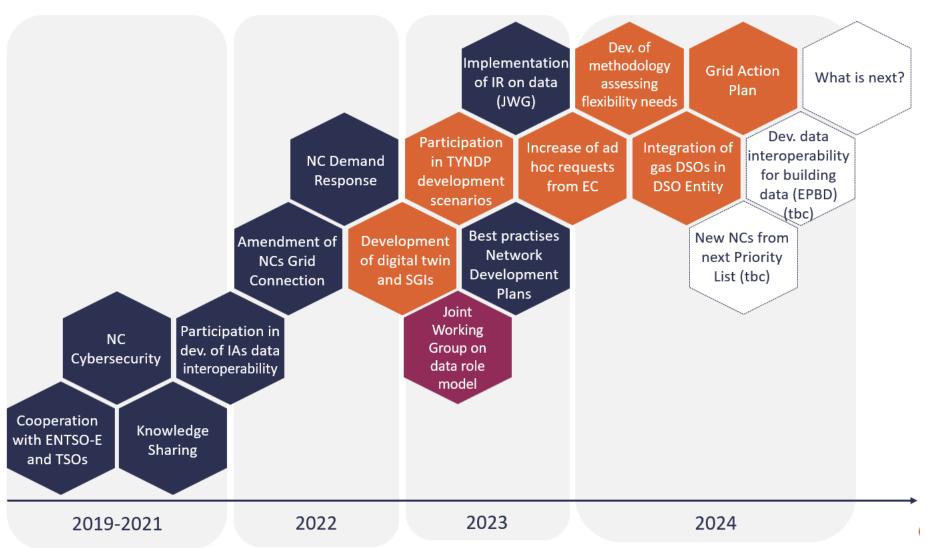




Looking ahead to 2024: DSO Entity's new mandated tasks & assignments

Legend:

- As provided by DSO Entity's mandate (*Electricity Market Regulation (2019/943/EU) /**
 Electricity Market Directive (2019/944/EU)/Implementing Regulation)
- As provided by Implementing Regulation under the scope of DSO Entity's mandate
- As assigned by the European Commission in other (non-) legislative acts under the scope of DSO Entity's mandate



Not only the mandate is growing... a committed and efficient team was build



Looking ahead to 2024: From the mandate, we work on our three pillars and specifically on three extra projects

PILLAR 1



Development of Technical Rules such as Network Codes

Participating in the drafting of Network Codes & Guidelines which are relevant for DSO grids and other technical assignments

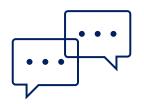
PILLAR 2



Close DSO-TSO Cooperation with ENTSO-E

Promoting the optimal & coordinated planning and operation of DSO/TSO networks

PILLAR 3



Knowledge Sharing (best practices)

Provide a forum of expertise to exchange views on relevant topics relating to the energy transition



PROJECTS

LARGE

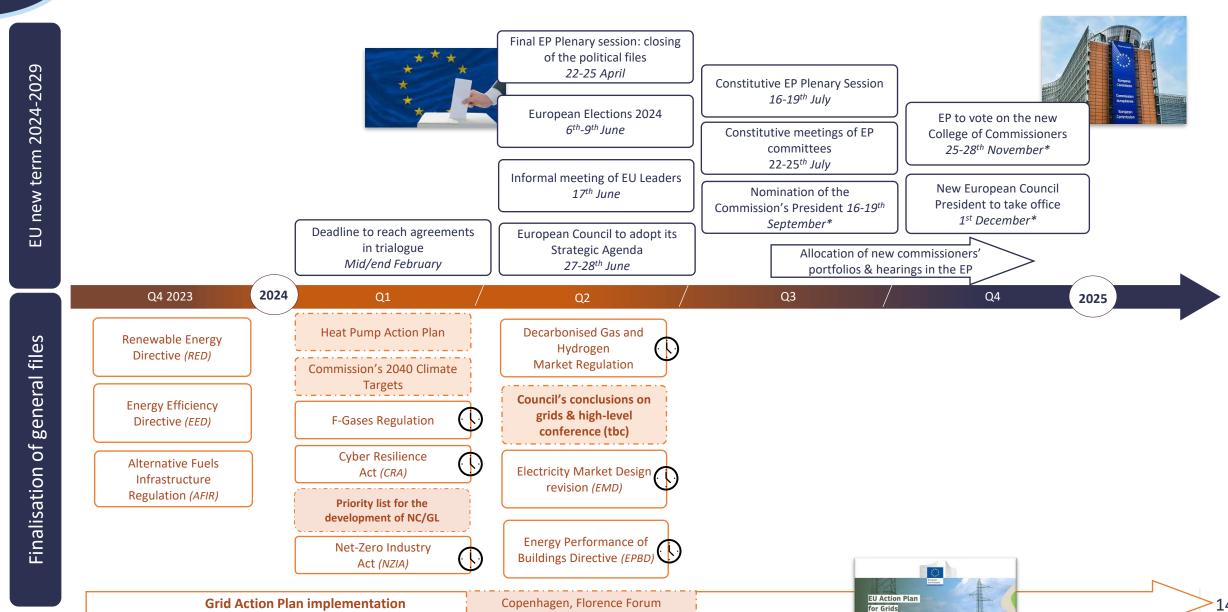
Development of DSO Entity's **Technical Vision** of the energy system



Integration of gas and hydrogen DSOs into DSO Entity



Looking ahead to 2024: European agenda 2024



* Expected date, TBC

Adoption pending

Upcoming initiatives

Entry into force

Grid Action Plan (GAP): The GAP highlights the relevance of DSO Entity by mandating it with key-deliverables

- i
- The Action Plan stresses seven core challenges for grids, covering 14 action points
- DSO Entity appears as a key actor in **7 of these points:**
- Support DSO grid planning by mapping DSO development plans; by improving best practices and recommendations; reinforce the support to the design and submission of PCI applications for smart grid projects.
- A4 Support the EC in proposing guidance for conditions to approve anticipatory investments.
- Agree on harmonized definitions for available **grid hosting capacity for system operators and to set a pan-EU overview;** to issue guidance and recommendations to digitalise and **streamline procedures for grid connection requests**.
- A7 Promote smart grid uptake, network efficiency & innovative technologies, and to update the Technopedia.
- Raise awareness on the available options to increase funding applications for DSOs, and kick-start dedicated high-level meeting with MS on funding for DSOs.
- DSO Entity with ACER, ENTSO-E and RGI (Renewable Grid Initiative) to **sign the Pact for Engagement** to reinforce stakeholder engagement.
- DSO Entity with ENTSO-E to collaborate with technology providers to **develop standard technology specifications** and develop mechanisms for **providing increased visibility to manufacturers** into their upcoming procurement plans.

Grid Action Plan: Important tasks to be delivered within the next 18 monthts

The Grid Action Plan follows an institutional approach with:







1

Grid investment and financing



- Anticipatory investments
- Access to funds (PCIs)
- Regulatory framework

2

Grid capacity and planning



- Role of Network Development Plans
- Overview of grid hosting capacity
- Ensure faster permitting processes

3

Grid smartening



- Promotion of smart grid uptake
- Promotion of PCI applications
- Streamlining of permitting and grid connection procedures

C

DSO Entity's Experts Groups and Task Forces at the heart of DSO Entity (comprising some 190 expert by now!)

Continuation of cooperation with ENTSO-E in all areas (Art. 57*)



+ Grid **Action Plan** (COM/2023/757) delivery



EG Cybersecurity

Ω

Implementation of Network Code Cybersecurity (Art. 59*)

EG Distributed **Flexibility**

Development of **Network Code Demand Response**

(Art. 59*)

EG Data Interoperability

Set-up of Joint **Working Group with ENTSO-E** on data role model

(Art. 23 & 24**)



EG Existing Network Codes

Amendment of Network Codes **Grid** Connection

(Art. 60*)



TF Digitalisation of the energy system

> Development of **Digital Twin** and **Smart Grid Indicators** with **ENTSO-E** (Art. 55(d)*)



TF Ten-Year Network Development Plan

Development of **TYNDP scenarios** with ENTSO-E (Art. 55(2b) & 57(1)*)

TF Investment, **Funding & Finance**

Development of inputs on anticipatory investments & identification of DSO funding challenges and opportunities

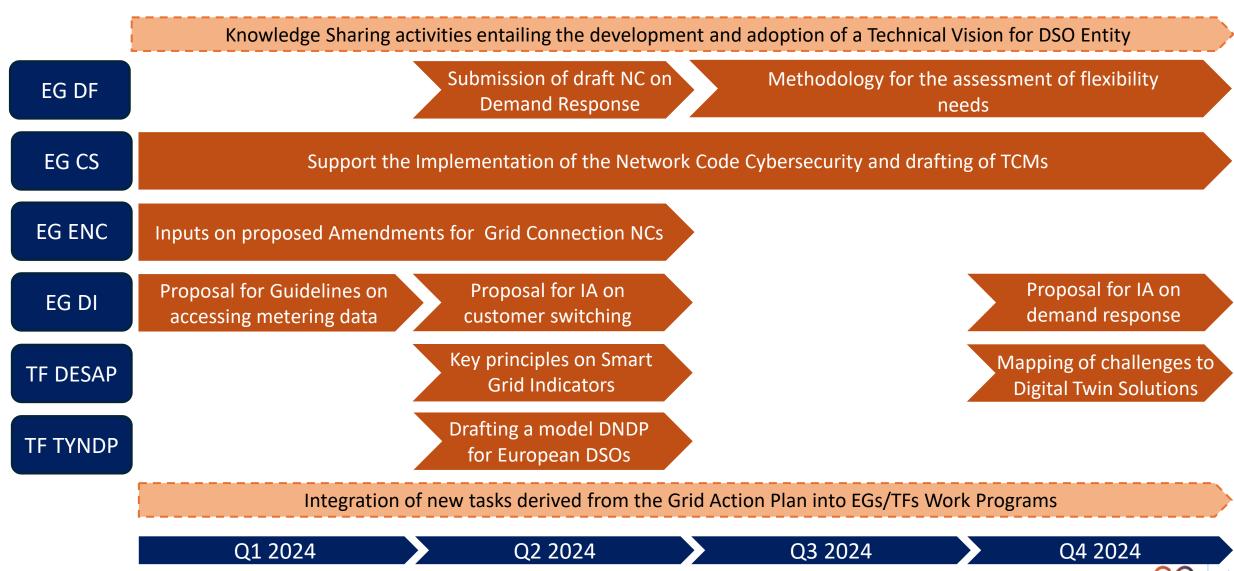
> (Art. 55(2b) & 57(1)*)

Development of **Knowledge Sharing Strategy** and increased activities (Art. 55(2c)*)

^{*} Electricity Market Regulation (2019/943/EU)

^{**} Electricity Market Directive (2019/944/EU)

Looking ahead to 2024: Overview of EG/TF's milestones for 2024



Upcoming finalization of <u>Network Code Demand Response</u> Anticipated endorsement by GA early May'24, after Board approval

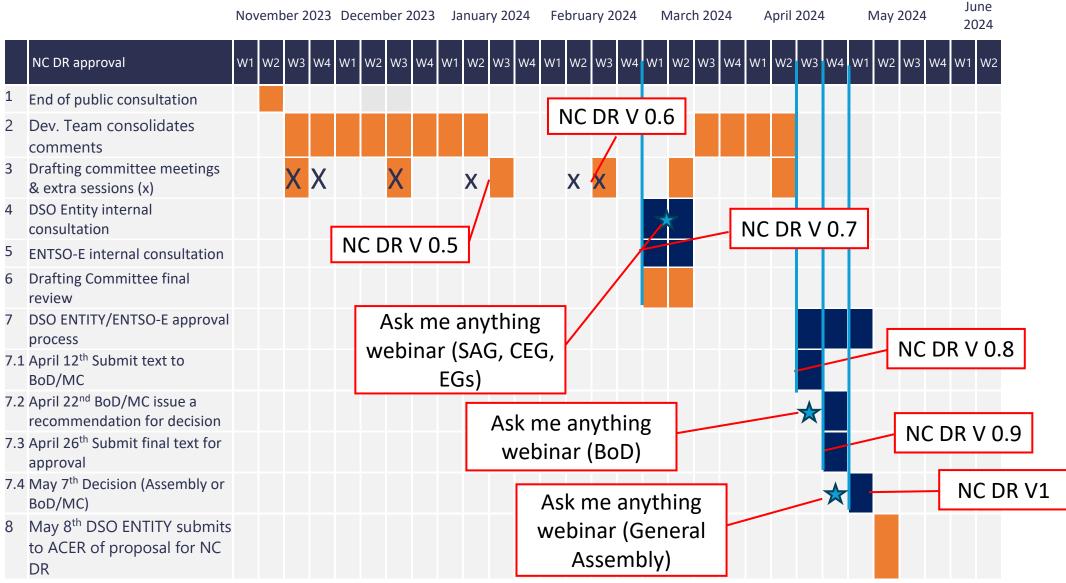
On a challenging timeline, EG DF is supporting the work for delivering three documents to ACER on 8th May 2024:

- Proposal for Network Code Demand Response
- **Supporting document (not binding)** provides guidance on the purpose of each article. This document aims at helping ACER and the Commission to adopt the proposal.
- List of existing regulation to be amended with the adoption of the NCDR. (In cooperation with EG Existing Network Codes)

Upcoming steps:

- Internal Consultation 4-17 March (in progress) (SAG, CEG, all EGs and TFs). The present Version 0.7 under consultation will be then developed into a new version for further processing.
- In a constant interaction, a joint legal review with ENTSO-E is performed to secure adequate legal framework and quality
- The Joint Development Team will integrate and discuss observations as resulting from the parallel internal reviews (also interacting with external stakeholders through the Drafting Committee), thus producing Version 0.8

NC DR - Detailed Timeline



NC DR - Steps after 8 May, starting with a public consultation through ACER



ACER process for revision/recommendation

 8 May: EU DSO entity and ENTSO-E submit the proposal to ACER May 7 Jun – 6 Aug: ACER public consultation (tbc) 1st week of July: ACER public workshop (tbc) Jun-Jul ACER/NRAs process public consultation comments Further amendments to the draft Aug-Sep ACER/NRAs orientation discussions Finalisation of the recommendation Oct 18 Dec: ACER Board of Regulators meeting · 20 Dec: submission to the EC Nov-Dec

Network Code on Demand Response approval procedure (1/2)

Because of short timelines, it is proposed to arrange for GA-endorsement by 'written vote' (Art. 15(17) of Statutes)

DSO Entity together with ENTSO-E have in a joint effort worked on drafting the Network Code Demand Response. As a result of this effort we will **submit to ACER on 8 May 2024 two documents**:

- Proposal for Network Code on Demand Response
- **Supporting document** (not binding) provides guidance on the purpose of each article. This document aims at helping ACER and the Commission to adopt the proposal.

Main characteristics of the procedure up to 8 May:

- ✓ The drafting procedure has been challenging with the deadline for submission already been extended
- ✓ Both ENTO-E and DSO Entity will start internal consultations
 after which final agreements have to be reached
- Before 8 May DSO Entity and ENTSO-E have to finalise their internal endorsement procedures to be ready to submit the proposal to ACER

NC DR drafting process			Ma	arch 2	2024		Ар	ril 20	24		Ma	ay 20	24	
			1	II	Ш	IV	I	Ш	Ш	IV	T	Ш	III	IV
DSO Entity's internal consulta	ation													
ENTSO-E's internal consultation														
Drafting Committee final app	roval													
Development Team consolida	ates comments													
DSO Entity/ ENTSO internal a	O Entity/ ENTSO internal approval procedures (all internal bodies)													
Proposal of NC DR submissio	n to ACER <i>(8 May)</i>													

Rules and procedure for DSO Entity's internal approval on Network Codes:

- a. According to the Statues **Board approval** [Art 16(8)(d)] and General **Assembly endorsement** [Art 15(2)(i)] is needed
- **b.** Three challenges need to be addressed ahead of the approval and endorsement of the network code: time pressure, guaranteeing that members are well informed and that all members have time to cast their vote

Network Code on Demand Response approval procedure (2/2)

- To address the challenging timeline illustrated above with the required speed and to safeguard fair and proportionate treatment of all members, we propose the following procedure to attend to the two-layer approval procedure foreseen in the Statutes:
 - 1. Step-1: Board approval:
 - a. Ask me anything **webinar**, combined with
 - **b.** Board meeting dedicated to the NC DR approval
 - 2. Step-2: GA endorsement:
 - a. Ask me anything webinar, combined with
 - **b. GA written procedure for endorsement,** in practice this means:
 - Communication of an application form to register and participate in the vote
 - Opening of usual registration and voting system for General Assemblies to collect the votes (anticipated voting window for 3 - 5 days in week 18)

Compliance with internal rules and the spirit of the Statutes [Art 15 (17)]:

- GA decisions can be exceptionally adopted by the Assembly in a written vote.
- The same rules will apply for quorum and double majority for adoption of the decision

- > The proposal to hold the GA endorsement in a written procedure for a technical document, such as the network code supports:
 - Focus setting: The dedicated time and concentration on this very detailed topic allows all members to be involved as well as would set a clear agenda and timeline for voting (note: The same rules will apply for quorum and double majority)
 - **Transparency:** Reserving time and place for, at first, the webinar and then, the vote would increase clarity of the process and allow engagement for all members
 - **Involvement:** Endorsement by GA of the NC DR as a key technical document is central for the DSO Entity's in its activities and this procedure would allow all members to choose the time suitable for them for voting in the Member Portal

Update on renewable gases & H2 regulation (1/3)

It can be anticipated that the legal obligation for integration of DSOs for gas and H2 into DSO Entity will be formalized by Q2/24

9 February: 28 March:

Negotiation Negotiation position of

EP fixed **Council** fixed

Trialogue negotiations between EP and Council leading to an informal political agreement

Formal adoption

of agreement in EP and Council

Official publication

in Journal of EU – entry into force*

Q2-24

*Within 12 months DSO Entity submits

adapted statutes to ACER

Q1-23

Q2-23

Q3-23

Q4-23

Q1-24

Final outcome: Some of the most relevant articles in the Regulation

Art. 36	Distribution system operators operating a <u>natural gas system shall</u> and distribution network operators operating a <u>hydrogen network</u> <u>may</u> cooperate at Union level through the European entity for distribution system operators ('EU DSO entity') set up in accordance with Articles 52 to 57 of Regulation (EU) 2019/943 of the European Parliament and of the Council, in order to promote the completion and functioning of the internal market for natural gas, cooperate in the development of the hydrogen market and to promote optimal management and a coordinated operation of distribution and transmission systems.
Art. 37	The draft updated rules of procedure of the EU DSO entity shall ensure <u>fair and balanced representation of all participating distribution</u> <u>system operators</u> , including those solely owning or operating natural gas systems or hydrogen distribution network.
Recital 40	The EU DSO entity should be <u>free to establish its statutes and rules of procedures</u> taking into account the differences between natural gas, hydrogen and electricity sectors.

Challenge for 2024+ - Preparing Gas Integration (2/3)

General introduction (1/2) - from regulation we are now looking at the following challenge

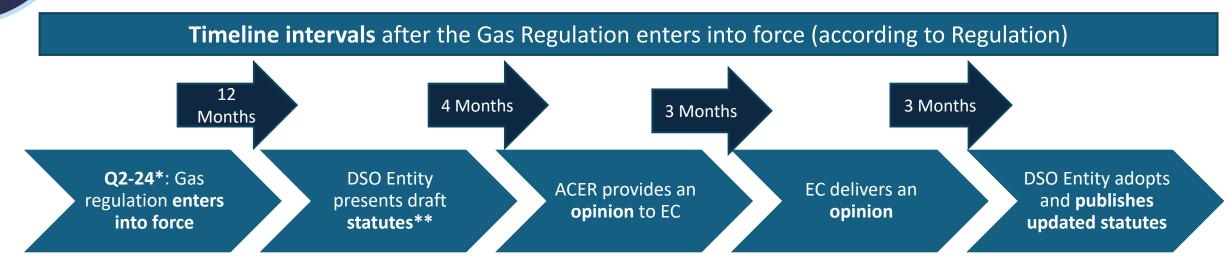
- In just over 2 years, DSO Entity has made good progress on realising her mandate, guided by the motto of 'uniting DSOs for a just energy transition'. This has been achieved by constantly managing three tracks:
 - delivering the required content on the mandate
 - develop a balanced and well-functioning governance of General Assembly, Board, SAG, CEG and EGs/TFs
 - establishing a professional secretariat
 And with support and commitment by Board and members!
 Also, the nice spirit and attitude has helped that 'we make it work together'

'Uniting DSOs for a just energy transition'

- Now, from regulation, a **new dimension** needs to be added: the **integration of gas-DSOs** (both natural gas and H2)
- Gas integration will strengthen the visibility of DSO Entity on European level to the benefit of all DSOs
- This 'project' will require **substantial activities and resources at all levels and through all above tracks** of DSO Entity to:
 - Prepare the institutional integration (Phase 1)
 - To fully **implement** the integration in the governance and activities of DSO Entity (Phase 2)
- Existing structure and achievements give us confidence to accomplish the challenging task of integrating gas DSOs, whilst in parallel securing the current priorities of DSO Entity
- In the meetings of February and March, the Board has investigated and discussed the assignment.



Challenge for 2024+ - Preparing Gas Integration (3/3)



^{*}estimated date ** incl. a code of conduct, a list of registered members, updates rules of procedures and financing rules

General introduction (2/2)

- After discussing the assignment, the Board has asked the Secretariat to prepare a Starting Document to guide the further works in area's like:
 - Work structure and allocation of tasks (anticipating that, in the end, the current governance of DSO Entity is leading in preparing and taking any decisions; specific attention to be paid to coordination with external stakeholders, like 4 gas-related associations EuroGas/GD4S/Geode/Cedec)
 - Timeline (anticipating the obligations as given in regulation (diagram on top) and also investigating the potential interference with the Board election in June 2025)
 - Budget and resources needed for preparing and implementing the integration (including a proposal how to allocate and share cost in a fair and balanced way)



5. Governance related topics



Updates on (Board) members and ObserversFor information to GA

- The following developments on the **Board** can be summarised:
 - Former E-Distributie Muntenia (Romania), now RETELE ELECTRICE MUNTENIA S.A., has introduced Mr. Mihai Peste as a new Board member, this has been accepted according to statutory procedures.
 - Mr Grzegorz Dolecki (Poland, PGE Dystrybucja (Cat. 3)) has resigned, in due course, PGE will present a new candidate.

• The following organisation applied to DSO Entity for **Observer** status and was admitted by the Board:

Renewables Norway (more info: https://www.fornybarnorge.no/om-oss/in-english/)

Representative: Kristin Helen Lind

5.2 Annual Accounts 2023: Overview

Introduction

- During the year 2023, the Board frequently received and discussed the updates as provided by the Secretariat on the progress of activities from the Annual Plan 2023 and the financial developments pertaining to that. The General Assembly has been updated in two meetings throughout the year.
- While the approved budget 2023 was amounting to 2.300k€, the membership fees contribution were set to 1.800k€. This was generating an expected financial loss (for 2023) for 500k€ to be covered by the existing reserves (amounting to 1.400k€ at the end of 2022)
- Financial risks: the main risk for DSO Entity is to not be able to collect all memberfees. The current exposure (payments not received) amounts to 489k€ per year end*. Based on an internal risk assessment (a dedicated process has been designed to control the risk), it was proposed to allocate a provision for potential losses (150k€) into the annual account (approx 42% of the total current exposure).
- The financial year 2023 shows a negative result of -431.488,56€ (provision for losses included), this is better than the originally expected loss of 500k€, mainly because of lower staffing cost due to dealy in hiring (rekated to later start of work by EC)
- In line with the indications communicated during the previous Board meetings, the accumulated result at the end of 2023 decreases to 972.239,75€ (= 1.403.728,31€ 431.488,56€). Please note that the available reserves (972k€) do not represent the 'cash at the bank' as the annual accounts are prepared, by definition, on an accrual basis and not a cash basis. The Board is kindly reminded that in budget-2024 no contingency is calculated and that another 150k€ is anticipated to be a discount to the memberfee, retreived from the reserves (leading to a further decrease of the reserves to 822k€ per end of 2024, which is the absolute minimum for DSO Entity prudent cash and balance management.
- Final accounts have been prepared and supervised by VMW Accountants (chartered accountant, Antwerp)
- Confirmation letter by VMW and Balance Sheet/ Profit & Loss are both attached separately



^{*} As of 27/02/2024, the outstanding amount decreases to 360k€.

5.2. Annual accounts 2023 - Profit & loss account

EU DSO ENTITY AISBL

FINANCIAL YEAR 2023 - BUDGET vs P&L

	BUDGET	BUDGET	P&L	BUDGET SPENT %	REMAINING BUDGET
	Income from Membership fees	1.800.000,00€	1.792.996,03€*		
	TOTAL REVENUES	1.800.000€	1.792.996,03€		
1	Staff	1.615.000€	1.379.346,76€	85,41%	235.653,24€
2	Governance and meeting-support/locations	110.000€	51.583,72€	46,89%	58.416,28€
3	Contractors & External advisors	298.000€	324.966,42€	109,05%	-26.966,42€
4	Representation and communication	131.000€	122.687,34€	93,65%	8.312,66€
5	Facilities (office, IT, etc.)	146.000€	195.900,35€	134,18%	-49.900,35€
	TOTAL COSTS	2.300.000€	2.074.484,59 €	90,19%	225.515,41€
6	Reservation for potential losses related to membership fees		150.000,00€		
	G	RAN TOTAL COSTS	2.224.484,59€		
	FINAN	ICIAL RESULT 2023	-431.488,56€		
	ACCUMULATED RESULT AT	THE END OF 2023	972.239,75€ (= 1	l.403.728,31€ - 431.48	88,56€).

^{*}In this overview, the income from Membership fees is combined with the positive variation (less costs) for writing off part of the existing outstanding credits 2021-2022. The formal turnover is $1.745.019,56 \in$ and the positive variation (reducing the original the provision 2021-2022 amounting to $60.497,20 \in$) amounts to $47.976,47 \in$. The remaining reservation for potential losses created in 2022 amount to $12.520,73 \in$ as stated into the balance sheet

5.2. Annual accounts 2023 - Balance sheet

EU DSO ENTITY AISBL

FINANCIAL YEAR 2023 - BALANCE SHEET

	IIIAITCIAL		THE ZOLO BALANCE SHEET	
ASSETS			LIABILITIES	
Fixed Assets	18.050,00		Capital and reserves	972.239,75
Financial Assets	18.050,00		Transferred profit	972.239,75
#288000 Guarantees paid in cash	18.050,00	1)	#140000 Accumulated profits	972.239,75
			Debts	403.656,80
Current Assets	1.357.846,55		Amounts payable within one year	399.656,80
Amounts receivable within one year	372.428,97		Trade debts	131.002,14
Trade debtors	343.006,09		#440000 Suppliers	10.519,66
#400000 Customers	489.184,72	2)	#444000 Invoices to be received	120.482,4
#400200 Suppliers with debit balance	15.919,60	3)	Taxes, remuneration and social security	254.317,93
#400500 Credit notes to be received	422,50	3)	#450000 Estimated Belgian income tax on profit	91,7
#409000 Booked amounts written off trade debtors (-)	-162.520,73	4)	#453000 Withheld company withholding taxes payable	48.351,7
Other amounts receivable	29.422,88		#453100 Withheld company withholding taxes Netherlands	2.865,7
#411000 VAT to be claimed black	29.422,88	5)	#454000 National Social Security Office contributions in respect of the enterprise	60.409,0
Cash at bank and in hand	938.281,18		#455000 Remuneration	25.580,5
			#456000 Provisions for holiday pay for white-collar workers	110.932,2
#550100 KBC BE56 7340 5594 7888	938.281,18		#457100 Provision for bonus	6.086,8
			Other amounts payable	14.336,75
			#489200 Other miscellaneous amounts payable	14.336,7
Deferred charges and accrued income	47.136,40		Accrued costs	4.000,00
#490000 Deferred charges	47.136,40	6)	#492000 Charges to be allocated	4.000,0
TOTAL ASSETS	1.375.896,55		TOTAL LIABILITIES	1.375.896,55

NOTES:

- 1) Deposit Guarantee for the EU DSO office
- 2) Membership fees not received as of 31/12/2023
- 3) As of February 2024, the debit balance has been settled
- 4) Provision for possible losses coming from unpaid membership fees
- 5) VAT credit to be reimbursed by the fiscal authorities

- 6) Costs already paid in 2023 but related to 2024
- 7) As of February 2024, most outstanding debts have been paid off
- 8) Remuneration & social security costs to be paid off by EU DSO. As of February 2024, most of these costs have been paid off
- 9) Costs to be paid in 2024 but related to 2023



5.2. Annual Accounts 2023 – Item Costs Details (1/2)

I. STAFF (1.379.346,76€)

Expenses for salaries, social security costs, withholding taxes, provisions for holiday pay, costs reimbursements and other benefits for SecGen and staff members. The cost category also comprehends insurances taken out by DSO Entity (civil liability, work accident, management liability) as well as external HR support (recruiting, learning & development program). The expected actuals are lower than budgeted (approx. 15%) mainly due to the late start of hiring process in 2023.

2. GOVERNANCE AND MEETING SUPPORT /LOCATIONS (51.583,72€)

Operational costs related to the Board and General Assembly Meetings as well as the Expert Group/SAG/CEG meetings occurred throughout the year. The cost savings (approx. 55%) can be attributed to prevalence of "online" governance and EG meetings compared to the on-premises ones (which were anticipated into the initial budget).

3. CONTRACTORS & EXTERNAL ADVISORS (324.966,42€)

Outsourcing of various supporting services for finance/bookkeeping, legal/governance, secretariat, HR ('social secretariat') and IT (member portal included).

5.2. Annual Accounts 2023 – Item Costs Details (2/2)

4. REPRESENTATION & COMMUNICATION (122.687,34€)

It mainly refers to the costs incurred for the implementation of the Communication Strategy, website & 2023 annual event.

5. **FACILITIES (195.849,16€)**

Rent, insurances, utilities/charges and taxes for the new office. IT hardware purchases for the team members and other operational/miscellaneous costs. The actuals are higher than budgeted ones (approx. 34%) due to moving costs & investments in furniture and the unexpected increase (compared to 2022) of charges/taxes in 2023 in the Brussels Region.

5.2. Approval of Annual Accounts for 2023

Decision to be taken by the GA:

- Approval of the Annual Accounts 2023, including the use of 150k€ of reserves as a discount to the memberfee (as it was approved earlier by GA when adopting budget/memberfee-2024)
- Discharge of the Board on 2023

approval







Annual Plan 2024: Timeline and process



Legal obligation in Art. 55 (2d) (2019/943/EU) for DSO Entity to adopt:

- an annual report (delivery of mandated tasks)
- an annual work program (planned activities)

Incl. Knowledge sharing





September

October

November

December

20/03/2024

Early information and consultation with **Board, CEG, SAG**

Exchange with CBC on Knowledge Sharing Strategy

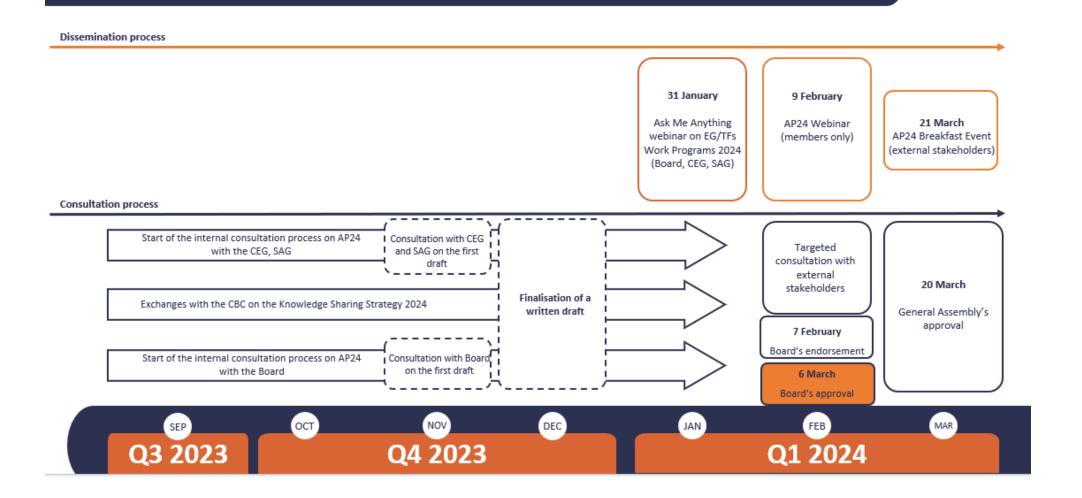
First draft and consultation with Board, CEG, SAG

Finalisation of written draft after inclusion of feedback

Approval of AP24 by General Assembly

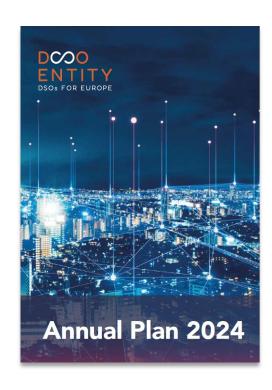
Annual Plan 2024: Timeline and process

AP24 Consultation and dissemination process



Overview and Structure of the Annual Plan 2024

- DSO Entity at a glance
- Foreword of the President and the Secretary General
- 1. Introduction
- The architecture of DSO Entity: Objectives, mandated tasks and governance
- 3. Looking back at 2023: Reporting on external and internal development
- 4. Looking ahead 2024: Work priorities and work programs
- 5. Conclusion



SCAN THE DOCUMENT HERE:



Approval of Annual Plan 2024

Approval of the Annual Plan 2024*



*see accompanying PDF-file

approval

6. Any other business

7. Closing of the meeting

Next General Assembly: 18 December 2024, 14h00 – 16h00

Thank you!

